



HYBRID PROJECT MANAGEMENT AGILE AND WATERFALL TRAINING COURSE

26 - 30 OCT 2026

LISBON

4500 € (PER PERSON)

REF: #PRM1800_125113



COURSE INTRODUCTION / OVERVIEW:

In today's dynamic business environment, projects rarely fit neatly into a single methodological box. The demand for both the predictability of traditional models and the flexibility of agile practices has given rise to a powerful solution: hybrid project management. This course provides a comprehensive exploration of how to strategically blend the structured, sequential nature of Waterfall with the iterative, adaptive principles of Agile. Drawing upon the evolving standards discussed in frameworks like the Project Management Institute's PMBOK® Guide, which now embraces a full spectrum of project delivery approaches, participants will learn to move beyond a rigid, one-size-fits-all mindset. This training, offered by BIG BEN Training Center, is designed to equip professionals with the practical skills to design, implement, and lead projects using a tailored hybrid framework. It addresses the critical challenge of maintaining governance and long-term planning while fostering innovation and responsiveness, ensuring projects deliver value efficiently and effectively in complex settings. This course is the definitive guide to mastering this essential modern competency.

TARGET AUDIENCE / THIS TRAINING COURSE IS SUITABLE FOR:

- Project Managers and Program Managers.
- Team Leaders and Department Heads.
- Scrum Masters and Agile Coaches.
- Product Owners and Product Managers.
- Business Analysts and Systems Analysts.
- Project Management Office (PMO) staff.
- IT Managers and Development Leads.
- Anyone involved in project planning, execution, or delivery.



TARGET SECTORS AND INDUSTRIES:

- Information Technology and Software Development.
- Engineering and Construction.
- Manufacturing and Product Development.
- Banking, Insurance, and Financial Services.
- Healthcare and Pharmaceutical.
- Telecommunications and Media.
- Governmental Agencies and Public Sector Organizations.
- Consulting and Professional Services.

TARGET ORGANIZATIONS DEPARTMENTS:

- Project Management Office (PMO).
- Information Technology (IT).
- Research and Development (R&D).
- Product Development and Management.
- Engineering and Technical Services.
- Operations and Production.
- Strategic Planning and Business Development.
- Marketing and Communications.



COURSE OFFERINGS:

By the end of this course, the participants will have able to:

- Analyze the fundamental principles, strengths, and weaknesses of both Agile and Waterfall methodologies.
- Design a bespoke hybrid project management framework tailored to specific project and organizational needs.
- Develop an integrated project plan that combines sequential phases with iterative sprints.
- Effectively manage scope, schedule, and resources within a complex blended environment.
- Implement robust risk management and communication strategies suitable for hybrid projects.
- Lead and motivate cross-functional teams working within a hybrid project structure.
- Measure project performance using a combination of traditional and agile metrics.
- Champion the adoption of a hybrid project management culture within their organization.

COURSE METHODOLOGY:

The training methodology at BIG BEN Training Center is designed to be highly interactive, immersive, and practical, moving beyond theoretical lectures to focus on real-world application. This course utilizes a blended learning approach where participants engage in facilitated discussions, collaborative group exercises, and in-depth case study analyses of companies that have successfully implemented hybrid models. Hands-on workshops are a core component, allowing attendees to practice designing hybrid frameworks, creating integrated project plans, and resolving simulated project challenges. The instructor acts as a facilitator, guiding participants through complex concepts and encouraging peer-to-peer learning by sharing diverse industry experiences. Emphasis is placed on critical thinking and problem-solving, ensuring that participants leave not just with knowledge, but with the confidence and skills to apply hybrid project management principles directly to their own work environments. This active learning environment guarantees a deeper understanding and higher retention of the course material.



COURSE AGENDA (COURSE UNITS):

UNIT ONE: FOUNDATIONS OF HYBRID PROJECT MANAGEMENT

- The evolution of project management from predictive to adaptive models.
- A comprehensive review of the Waterfall methodology and its phases.
- Understanding the Agile mindset, values, and core principles.
- An overview of key Agile frameworks like Scrum and Kanban.
- Identifying the business case and drivers for adopting a hybrid approach.
- Defining hybrid project management and common models like Wagile and Scrum fall.
- Analyzing case studies of successful hybrid implementations.

UNIT TWO: DESIGNING A TAILORED HYBRID FRAMEWORK

- Assessing project complexity, uncertainty, and stakeholder needs.
- Techniques for strategically blending predictive and adaptive elements.
- Establishing a clear governance structure for hybrid projects.
- Defining and integrating roles like the Project Manager, Scrum Master, and Product Owner.
- Mapping a custom hybrid project lifecycle from initiation to closure.
- Developing a stakeholder engagement and communication plan for a hybrid context.
- Workshop on selecting the appropriate level of agility for different project types.

UNIT THREE: INTEGRATED PLANNING AND ESTIMATION IN A HYBRID MODEL

- Combining traditional requirements documents with an agile product backlog.
- Creating a hybrid Work Breakdown Structure (WBS) and release plan.
- Utilizing a mix of estimation techniques from story points to expert judgment.
- Developing a master schedule that incorporates fixed deadlines and flexible sprints.
- Resource planning and allocation across both sequential and iterative work.
- Budgeting strategies for projects with both defined and evolving scopes.
- Practical exercise in building a comprehensive hybrid project plan.



UNIT FOUR: HYBRID PROJECT EXECUTION, MONITORING, AND CONTROL

- Managing the flow of work between Waterfall and Agile teams.
- Facilitating key Agile ceremonies within a larger project structure.
- Applying traditional monitoring tools like Gantt charts and milestone tracking.
- Using Agile metrics such as burndown charts and velocity to track progress.
- Implementing an integrated change control process for a hybrid environment.
- Quality management and testing strategies for blended projects.
- Identifying and mitigating risks unique to the hybrid model.

UNIT FIVE: LEADERSHIP, CULTURE, AND CONTINUOUS IMPROVEMENT

- Leading and motivating teams in a complex hybrid setting.
- Fostering an organizational culture that supports both structure and flexibility.
- Selecting and configuring tools and software for hybrid project management.
- Defining meaningful Key Performance Indicators (KPIs) for hybrid success.
- Addressing common challenges and resistance during hybrid adoption.
- Strategies for scaling hybrid practices across an organization.
- Final capstone simulation: Managing a hybrid project from start to finish.

FAQ:

QUALIFICATIONS REQUIRED FOR REGISTERING TO THIS COURSE?

There are no requirements.

HOW LONG IS EACH DAILY SESSION, AND WHAT IS THE TOTAL NUMBER OF TRAINING HOURS FOR THE COURSE?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.



SOMETHING TO THINK ABOUT:

How can an organization's culture fundamentally enable or inhibit the successful transition from a pure Waterfall or Agile methodology to a truly effective hybrid project management framework?

WHAT UNIQUE QUALITIES DOES THIS COURSE OFFER COMPARED TO OTHER COURSES?

This course distinguishes itself by moving beyond a simple comparison of Agile and Waterfall to focus on the sophisticated art of methodological synthesis. Rather than presenting a rigid, off-the-shelf hybrid model, it provides a strategic toolkit for participants to design and implement bespoke frameworks perfectly aligned with their unique project constraints and organizational goals. The curriculum emphasizes the critical thinking required to determine which elements of each methodology to apply, when, and how, fostering true project adaptability. It delves deeply into the practical challenges of governance, resource allocation, and stakeholder communication in a blended environment areas often overlooked by more theoretical courses. By integrating leadership principles and cultural change management, the course prepares participants not only to manage hybrid projects but to champion them. The focus is on building a deep, nuanced understanding that empowers professionals to navigate the grey areas of modern project management with confidence and precision, making it an exercise in strategic application rather than rote memorization.