Business Model Innovation for Strategic Growth Training Course



09 - 13 Nov 2026

Lisbon

4500 € (Per Person)

Ref: #PLA7358_19436

Course Introduction / Overview:

In today's hyper-competitive and rapidly evolving market, the ability to innovate your business model is no longer a luxury but a critical necessity for survival and sustainable growth. This course provides a comprehensive framework for understanding, designing, and implementing powerful business models that create and capture value. Moving beyond traditional strategic planning, we delve into the dynamic processes of business model innovation, drawing on seminal works like "Business Model Generation" by Alexander Osterwalder & Yves Pigneur. Participants will learn to deconstruct existing models, identify opportunities for disruptive innovation, and build resilient strategies for long-term competitive advantage. This program is designed to transform your strategic thinking, equipping you with the tools and mindset to navigate market uncertainty and drive significant organizational growth. At BIG BEN Training Center, we are committed to providing practical, actionable insights that empower leaders to build the future of their enterprises by mastering strategic growth strategies and fostering a culture of continuous innovation. This journey will challenge you to rethink value creation, customer relationships, and revenue streams to future-proof your organization.

Target Audience / This training course is suitable for:

- Chief Executive Officers and Senior Executives.
- Vice Presidents and Directors of Strategy.
- Business Development Managers.
- Product Managers and Innovation Leaders.
- Entrepreneurs and Startup Founders.
- Corporate Strategists and Planners.
- Heads of Research and Development.
- Marketing and Sales Directors.
- Management Consultants.
- Project and Program Managers.

Target Sectors and Industries:

- Technology and Software Development.
- Financial Services and FinTech.
- Healthcare and Pharmaceuticals.
- Manufacturing and Engineering.
- Retail and E-commerce.
- Telecommunications and Media.
- Consulting and Professional Services.
- Government Agencies and Public Sector Organizations.
- Non-Profit and Social Enterprises.
- Energy and Utilities.

Target Organizations Departments:

- Strategic Planning and Corporate Strategy.
- Research and Development (R&D).
- Product Development and Management.
- Business Development and Sales.
- Marketing and Communications.
- Innovation and Transformation Offices.
- Finance and Corporate Finance.
- Operations Management.
- Executive Leadership.
- Human Resources (for organizational design).

Course Offerings:

By the end of this course, the participants will have able to:

- Analyze and deconstruct existing business models using the Business Model Canvas.
- Develop and test innovative value propositions that resonate with target customers.
- Identify and apply various business model patterns for strategic advantage.
- Master techniques for creating Blue Ocean Strategies to make competition irrelevant.
- Design and prototype new revenue streams and cost structures.
- Evaluate the viability and scalability of new business model concepts.
- Develop a robust go-to-market strategy for innovative products and services.
- Lead change management initiatives to support business model transformation.
- Build a portfolio of strategic options for long-term sustainable growth.
- Foster a culture of continuous innovation and experimentation within the organization.

Course Methodology:

This training course from BIG BEN Training Center employs a highly interactive and experiential learning methodology to ensure deep comprehension and practical application. We believe that strategic skills are best learned by doing, not just by listening. The program is built around a blend of expert-led instruction, intensive case study analysis of real-world companies, and hands-on workshops. Participants will work in teams on practical exercises, applying frameworks like the Business Model Canvas and Value Proposition Design to both hypothetical and their own organizational challenges. The sessions will feature facilitated group discussions, brainstorming activities, and peer-to-peer feedback, creating a dynamic learning environment that encourages collaborative problem-solving. We will utilize a variety of tools to simulate strategic decision-making and business model prototyping. The facilitator will act as a guide, providing expert coaching and personalized feedback to help participants internalize the concepts and develop the confidence to implement these powerful strategies in their professional roles. The focus is on translating theory into tangible, actionable plans for strategic growth.

Course Agenda (Course Units):

Unit One: Foundations of Business Model Innovation

- The Evolution of Strategic Thinking.
- Defining the Business Model and Its Core Components.
- Introduction to the Business Model Canvas by Alexander Osterwalder.
- Analyzing and Mapping Existing Business Models.
- The Link Between Business Models and Corporate Strategy.
- Identifying Weaknesses and Opportunities in Current Models.
- Case Studies of Classic Business Model Successes and Failures.

Unit Two: Value Proposition Design and Customer Centricity

- Deep Diving into the Value Proposition Canvas.
- Understanding Customer Pains, Gains, and Jobs-to-be-Done.
- Techniques for Customer Discovery and Market Validation.
- Crafting Compelling Value Propositions that Resonate.
- Designing Products and Services Customers Want.
- Prototyping and Testing Value Propositions with Minimal Risk.
- Moving from a Product-Centric to a Customer-Centric Mindset.

Unit Three: Patterns of Strategic Innovation and Disruption

- Exploring Different Business Model Patterns (e.g., Unbundling, The Long Tail).
- Mastering Platform and Two-Sided Market Business Models.
- Understanding and Applying Blue Ocean Strategy Principles.
- Analyzing Disruptive Innovation and Its Impact on Incumbents.
- Leveraging Technology for Digital Business Model Transformation.
- Building Business Ecosystems and Strategic Alliances.
- Case Studies of Disruptive and Innovative Business Models.

Unit Four: Designing and Testing for Sustainable Growth

- Generating and Ideating New Business Model Options.
- Financial Modeling for Business Model Innovation.
- Assessing Market Viability and Financial Feasibility.
- Lean Startup Principles for Testing Business Model Hypotheses.
- Developing Minimum Viable Products (MVPs) and Prototypes.
- Strategies for Scaling and Achieving Profitable Growth.
- Metrics and KPIs for Measuring Business Model Performance.

Unit Five: Implementation, Leadership, and Corporate Culture

- Managing the Transition from an Old to a New Business Model.
- Leading Strategic Change and Overcoming Organizational Resistance.
- Building an Ambidextrous Organization for Exploration and Exploitation.
- Creating a Corporate Culture that Fosters Continuous Innovation.
- Managing an Innovation Portfolio and Strategic Initiatives.
- Developing a Roadmap for Business Model Transformation.
- Final Project. Presenting a New Business Model for a Real-World Case.

FAQ:

Qualifications required for registering to this course?

There are no requirements.

How long is each daily session, and what is the total number of training hours for the course?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

Something to think about:

In an era of constant disruption, is a single, stable business model still a viable long-term goal, or should organizations focus on mastering the capability for continuous business model adaptation?

What unique qualities does this course offer compared to other courses?

This course distinguishes itself by moving beyond theoretical frameworks to focus on the practical art and science of implementation. While many programs teach the "what" of business model innovation, we concentrate on the "how". a key differentiator is our integrated approach, which seamlessly blends the analytical rigor of the Business Model Canvas with the creative, market-creating principles of Blue Ocean Strategy and the agile, iterative methods of the Lean Startup. This synthesis provides a holistic and powerful toolkit for any strategic challenge. Furthermore, the curriculum is designed not just to develop a new business model, but to cultivate an organizational capability for continuous innovation. We place significant emphasis on the leadership skills, cultural shifts, and change management processes required to embed innovation into the corporate DNA. Participants will leave not with a static plan, but with a dynamic mindset and a practical roadmap for leading their organizations toward sustainable, market-defining growth in an unpredictable world.