



M&A LEGAL DUE DILIGENCE AND DEAL STRUCTURING TRAINING COURSE

02 - 06 Nov 2026

LISBON

4500 € (PER PERSON)

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COURSE INTRODUCTION / OVERVIEW:

This intensive training course provides a comprehensive exploration of the critical legal and strategic components of Mergers and Acquisitions (M&A). It is designed to navigate participants through the entire M&A transaction lifecycle, from initial strategy to post-merger integration. In today's complex corporate environment, a successful M&A transaction hinges on meticulous legal due diligence and innovative deal structuring. This program delves deep into the methodologies for identifying and mitigating legal risks, ensuring regulatory compliance, and structuring deals that maximize value and align with strategic objectives. Drawing on foundational principles discussed by leading experts like Patrick A. Gaughan in his seminal work, "Mergers, Acquisitions, and Corporate Restructurings," the course combines theoretical knowledge with practical application. Participants will gain a robust understanding of how to analyze target companies, negotiate key contractual terms, and manage the intricate legal documentation involved. BIG BEN Training Center has developed this curriculum to empower professionals with the sophisticated skills needed to execute M&A deals confidently and effectively, transforming complex challenges into successful strategic outcomes. This course is the definitive guide for mastering the legal intricacies of corporate transactions.

TARGET AUDIENCE / THIS TRAINING COURSE IS SUITABLE FOR:

- Corporate Lawyers and In-house Counsel.
- Mergers and Acquisitions Professionals.
- Investment Bankers and Financial Analysts.
- Private Equity and Venture Capital Associates.
- Corporate Development and Strategy Managers.
- Compliance and Risk Management Officers.
- Business Owners and Entrepreneurs considering M&A activities.
- Senior Executives and Board Members.



TARGET SECTORS AND INDUSTRIES:

- Banking and Financial Services.
- Technology and Telecommunications.
- Healthcare and Pharmaceuticals.
- Energy and Natural Resources.
- Manufacturing and Industrials.
- Private Equity and Venture Capital.
- Real Estate and Construction.
- Governmental agencies and public sector entities involved in privatization or strategic partnerships.

TARGET ORGANIZATIONS DEPARTMENTS:

- Legal Department.
- Corporate Development.
- Finance and Treasury.
- Strategic Planning.
- Compliance and Regulatory Affairs.
- Risk Management.
- Investment and Portfolio Management.
- Executive Management.



COURSE OFFERINGS:

By the end of this course, the participants will have able to:

- Conduct comprehensive legal due diligence to identify and mitigate transactional risks.
- Analyze and structure various types of M&A deals, including asset, stock, and merger transactions.
- Draft and negotiate key provisions in M&A agreements, such as representations, warranties, and indemnities.
- Understand the critical role of financing and valuation in deal structuring.
- Navigate complex regulatory and antitrust considerations in domestic and cross-border transactions.
- Develop effective strategies for post-merger integration to ensure legal and operational synergy.
- Evaluate and manage intellectual property, employment, and environmental liabilities in M&A.
- Master the mechanics of closing a deal and handling post-closing adjustments and disputes.

COURSE METHODOLOGY:

The training methodology at BIG BEN Training Center is designed to be highly interactive, practical, and engaging, ensuring participants can immediately apply their learning. This course moves beyond traditional lectures to foster a dynamic learning environment built on real-world application. A cornerstone of our approach is the extensive use of case studies based on landmark M&A deals, allowing participants to dissect complex legal and strategic challenges and debate potential solutions. Interactive group discussions and workshops encourage collaborative problem-solving and the sharing of diverse professional experiences. Participants will engage in practical exercises, including mock due diligence investigations and simulated contract negotiations, to build tangible skills and confidence. Our expert instructors facilitate these sessions, providing personalized feedback and guiding participants through the nuances of deal structuring and legal risk assessment. The curriculum integrates theoretical frameworks with practical insights, ensuring a deep and applicable understanding of the M&A process from start to finish. This hands-on, immersive approach guarantees that participants leave with not just knowledge, but with the mastery of skills required to excel in the high-stakes world of mergers and acquisitions.



COURSE AGENDA (COURSE UNITS):

UNIT ONE: FOUNDATIONS OF MERGERS AND ACQUISITIONS

- Introduction to the M&A landscape and current market trends.
- Understanding the strategic rationale behind M&A transactions.
- Overview of the complete M&A transaction lifecycle from strategy to integration.
- Key parties in an M&A deal and their respective roles and responsibilities.
- Distinguishing between different deal structures: mergers, asset purchases, and stock purchases.
- Introduction to legal and regulatory frameworks governing M&A.
- Ethical considerations and corporate governance in M&A.

UNIT TWO: THE ART AND SCIENCE OF LEGAL DUE DILIGENCE

- Defining the scope and objectives of legal due diligence.
- Creating a comprehensive due diligence checklist and request list.
- Analyzing corporate records, governance documents, and shareholder agreements.
- Reviewing material contracts, customer agreements, and supplier relationships.
- Assessing intellectual property rights, licenses, and potential infringements.
- Investigating employment matters, labor relations, and employee benefit plans.
- Identifying litigation risks, regulatory compliance issues, and environmental liabilities.
- Preparing a thorough due diligence report and presenting key findings.

UNIT THREE: STRATEGIC DEAL STRUCTURING AND VALUATION LINKAGES

- The interplay between legal structure and financial outcomes.
- Tax considerations and structuring for tax efficiency.
- Structuring earn-outs, escrows, and other contingent considerations.
- Financing the acquisition: sources of capital and related legal documentation.
- Understanding key valuation methodologies and their impact on deal terms.
- Legal implications of purchase price adjustments and working capital calculations.
- Structuring cross-border transactions and navigating international legal challenges.
- Leveraging due diligence findings to inform and optimize the deal structure.



UNIT FOUR: DRAFTING AND NEGOTIATING KEY M&A AGREEMENTS

- Anatomy of the primary acquisition agreement (e.g., APA, SPA).
- Drafting and negotiating critical representations and warranties.
- Structuring indemnification provisions: caps, baskets, and survival periods.
- Negotiating closing conditions, covenants, and termination rights.
- Understanding ancillary documents: confidentiality agreements, letters of intent, and disclosure schedules.
- Managing legal opinions, consents, and other closing deliverables.
- Strategies and tactics for effective negotiation in M&A contexts.
- Common pitfalls in M&A agreement drafting and how to avoid them.

UNIT FIVE: CLOSING, POST-MERGER INTEGRATION, AND SPECIAL TOPICS

- Mechanics of the closing process and fund flows.
- Managing post-closing obligations and purchase price adjustments.
- Developing a legal framework for post-merger integration (PMI).
- Integrating corporate governance, compliance programs, and employment policies.
- Addressing challenges in cultural and operational integration from a legal perspective.
- Handling post-closing disputes, indemnification claims, and litigation.
- Exploring hostile takeovers, defensive strategies, and shareholder activism.
- Advanced topics in M&A, including joint ventures and strategic alliances.

FAQ:

QUALIFICATIONS REQUIRED FOR REGISTERING TO THIS COURSE?

There are no requirements.

HOW LONG IS EACH DAILY SESSION, AND WHAT IS THE TOTAL NUMBER OF TRAINING HOURS FOR THE COURSE?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.



SOMETHING TO THINK ABOUT:

In an era of increasing regulatory scrutiny and shareholder activism, how can dealmakers balance the drive for synergistic value with the imperative of comprehensive legal and ethical compliance?

WHAT UNIQUE QUALITIES DOES THIS COURSE OFFER COMPARED TO OTHER COURSES?

This training course distinguishes itself by offering a deeply integrated perspective that bridges the critical gap between legal theory and commercial reality in M&A transactions. Unlike programs that treat legal due diligence and deal structuring as separate, siloed functions, this course emphasizes their symbiotic relationship, teaching participants how to leverage due diligence findings to architect more resilient and value-accretive deal structures. The curriculum is built upon a foundation of real-world case studies, moving beyond abstract concepts to immerse participants in the complex decision-making scenarios faced by top-tier legal and corporate development professionals. It focuses on the strategic "why" behind legal clauses, not just the "what," empowering participants to negotiate with greater insight and foresight. Furthermore, the course places a significant emphasis on post-merger integration from a legal standpoint, an often-overlooked area that is critical for long-term deal success. By focusing on the full transaction lifecycle and fostering a holistic understanding of how legal strategy drives business outcomes, this program equips participants with a sophisticated, multi-disciplinary skill set that is immediately applicable and highly valued in the corporate and financial sectors.