# Advanced PPP Legal Frameworks and Project Finance Training Course



30 Nov - 04 Dec 2026

Kuala Lumpur

5200 € (Per Person)

Ref: #LEG3146_181886

## Course Introduction / Overview:

Public-Private Partnerships (PPP) represent a critical mechanism for developing public infrastructure and services by leveraging private sector expertise and capital. However, the success of these complex, long-term collaborations hinges on a sophisticated understanding of both the intricate legal frameworks and the sophisticated project finance structures that underpin them. This course provides a comprehensive A to Z exploration of the entire PPP lifecycle, from initial policy and project identification to financial closure and long-term contract management. Drawing on principles articulated by leading experts like E. R. Yescombe in his seminal work, "Public-Private Partnerships: Principles of Policy and Finance," this program moves beyond theory to offer practical, actionable insights. At BIG BEN Training Center, we have designed this course to equip professionals with the dual competency in legal and financial disciplines required to navigate PPP transactions successfully. Participants will learn to structure bankable projects, negotiate robust contracts, and manage risks effectively, ensuring the delivery of value for money for the public sector while securing viable returns for private investors.

## Target Audience / This training course is suitable for:

- Government Officials and Public Sector Managers.
- Legal Advisors and Corporate Lawyers.
- Financial Analysts and Investment Bankers.
- Project Managers and Directors.
- Procurement and Tendering Specialists.
- Infrastructure Developers and Contractors.
- Consultants and Transaction Advisors.
- Regulatory and Compliance Officers.
- Executives from private sector companies involved in infrastructure.

## Target Sectors and Industries:

- Infrastructure and Construction.
- Energy and Utilities (Power, Water, Renewables).
- Transportation (Roads, Rail, Airports, Ports).
- Telecommunications and Information Technology.
- Healthcare and Social Infrastructure.
- Education Sector.
- Waste Management and Environmental Services.
- Government Agencies and Public Administrations.

## Target Organizations Departments:

- Legal and General Counsel Departments.
- Finance and Treasury Departments.
- Project Management and Development Offices.
- Procurement and Contracts Departments.
- Strategic Planning and Policy Units.
- Business Development Departments.
- Risk Management and Compliance Teams.
- Corporate Investment and M&A Departments.

## Course Offerings:

By the end of this course, the participants will have able to:

- Analyze the legal and regulatory environments governing PPPs in various jurisdictions.
- Structure and evaluate complex project finance models for infrastructure projects.
- Master the principles of risk identification, allocation, and mitigation in PPP contracts.
- Draft and negotiate key clauses within concession agreements and related legal documents.
- Conduct thorough due diligence for potential PPP investment opportunities.
- Understand the complete PPP procurement process from tendering to financial close.
- Evaluate project bankability from the perspective of lenders and equity investors.
- Manage stakeholder relationships and navigate the political economy of PPPs.
- Develop strategies for effective PPP contract management and dispute resolution.

## Course Methodology:

The training methodology at BIG BEN Training Center is designed to be highly interactive, experiential, and directly applicable to the professional challenges faced by participants. This course moves beyond traditional lectures to create a dynamic learning environment where knowledge is built through active engagement. A cornerstone of our approach is the extensive use of real-world case studies, dissecting both successful and failed PPP projects from around the globe to extract critical lessons. Participants will work in teams on practical exercises, including financial model analysis, risk allocation matrices, and mock contract negotiations, which simulate the pressures and complexities of live transactions. Interactive sessions, expert-led discussions, and Q&A forums encourage the sharing of diverse perspectives and experiences. Our facilitators provide continuous, constructive feedback to help participants refine their understanding and skills. This blended approach ensures that attendees not only grasp the theoretical concepts of PPP legal frameworks and project finance but also develop the confidence and competence to apply them effectively in their own organizations.

## Course Agenda (Course Units):

### Unit One: Fundamentals of Public-Private Partnerships

- Introduction to the core concepts and rationale of PPPs.
- Historical evolution and global trends in PPP adoption.
- Different PPP models (BOT, BOOT, DBFO, etc.) and their applications.
- Identifying and screening potential PPP projects.
- The key stakeholders in a PPP project and their respective roles.
- Understanding the PPP project lifecycle from conception to operation.
- The importance of Value for Money (VfM) and Public Sector Comparator (PSC) analysis.

### Unit Two: The Legal and Regulatory Framework for PPPs

- Developing a robust national PPP policy and legal framework.
- Key elements of PPP laws and enabling legislation.
- The procurement process for PPPs, including tendering and evaluation.
- Understanding the structure and importance of the Special Purpose Vehicle (SPV).
- Core principles of drafting and negotiating concession agreements.
- Navigating environmental, social, and governance (ESG) regulations.
- Managing legal aspects of unsolicited proposals and direct negotiations.

### Unit Three: Structuring and Financing PPP Projects

- Fundamentals of non-recourse and limited-recourse project finance.
- Sources of funding: equity, senior debt, mezzanine, and subordinated debt.
- The role of commercial banks, multilateral agencies, and capital markets.
- Building and interpreting a comprehensive PPP financial model.
- Key financial metrics: IRR, NPV, DSCR, and LLCR.
- Achieving bankability and reaching financial close.
- The function of credit enhancement mechanisms and government support.

## Unit Four: Risk Management and Contract Negotiation

- A systematic approach to identifying and categorizing project risks.
- Principles and best practices for risk allocation between public and private sectors.
- Conducting comprehensive legal, technical, and financial due diligence.
- Negotiating critical clauses: force majeure, termination, and compensation.
- Strategies for effective negotiation and stakeholder alignment.
- Understanding and structuring direct agreements with lenders.
- Insurance and its role in mitigating project risks.

## Unit Five: PPP Contract Management and Dispute Resolution

- Best practices for managing the PPP contract during the construction and operational phases.
- Monitoring project performance and ensuring service quality standards.
- Managing contract variations, renegotiations, and tariff adjustments.
- Early warning systems for identifying potential project distress.
- Mechanisms for dispute resolution: mediation, arbitration, and litigation.
- Strategies for managing project handover and asset transfer at the end of the concession.
- In-depth analysis of international case studies on project success and failure.

# FAQ:

### Qualifications required for registering to this course?

There are no requirements.

### How long is each daily session, and what is the total number of training hours for the course?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

## Something to think about:

In an era of increasing fiscal constraints and urgent infrastructure needs, how can governments design PPP frameworks that genuinely protect the public interest while remaining attractive to private investors?

## What unique qualities does this course offer compared to other courses?

This course distinguishes itself by providing a uniquely integrated and holistic perspective on Public-Private Partnerships, seamlessly blending the critical disciplines of law and finance. Unlike programs that focus on one area in isolation, our curriculum is built on the understanding that successful PPPs require professionals who are fluent in both languages. We move beyond theoretical lectures to immerse participants in the practical realities of structuring, negotiating, and managing these complex projects. The course is rich with detailed case studies of real-world projects, allowing for a deep analysis of what leads to success and what causes failure. Our emphasis is on developing strategic decision-making skills, enabling participants to analyze risk from multiple perspectives, structure bankable deals, and negotiate contracts that are both robust and equitable. The academic rigor is balanced with actionable insights, ensuring that attendees leave not just with knowledge, but with the practical competence to navigate the entire PPP lifecycle and deliver tangible value to their organizations.