Advanced Risk Management and Strategic Resilience Training Course

02 - 06 Nov 2026

Milan

5900 € (Per Person)

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Course Introduction / Overview:

In today's volatile, uncertain, complex, and ambiguous (VUCA) world, leadership extends beyond traditional management to encompass the strategic stewardship of organizational resilience. This course is meticulously designed to equip senior leaders with the advanced competencies required to navigate this landscape effectively. It moves beyond conventional risk management, which often focuses on compliance and mitigation, to a more dynamic and integrated approach where risk management becomes a strategic enabler of growth and sustainability. We will explore how to build organizations that not only withstand shocks but also adapt and thrive amidst disruption. Drawing on seminal concepts from thought leaders like Nassim Nicholas Taleb, author of "The Black Swan," we will delve into preparing for high-impact, low-probability events. This program by BIG BEN Training Center provides a comprehensive framework for embedding strategic resilience into the very fabric of your organization's culture and operations, transforming risk from a threat to be managed into an opportunity to be leveraged for competitive advantage. Participants will learn to foster a proactive risk culture, enhance decision-making under pressure, and align risk appetite with strategic objectives to ensure long-term viability and success.

Target Audience / This training course is suitable for:

- Chief Executive Officers (CEOs) and other C-Suite Executives.
- Board Members and Non-Executive Directors.
- Vice Presidents and Directors.
- Heads of Strategy and Corporate Planning.
- Chief Risk Officers (CROs) and Senior Risk Managers.
- Heads of Internal Audit and Compliance.
- Senior Operations and Supply Chain Managers.
- Leaders responsible for business continuity and crisis management.

Target Sectors and Industries:

- Banking and Financial Services.
- Healthcare and Pharmaceuticals.
- Technology and Telecommunications.
- Energy, Oil, and Gas.
- Manufacturing and Industrial sectors.
- Governmental bodies and public sector organizations.
- Consulting and Professional Services.
- Logistics and Supply Chain Management.

Target Organizations Departments:

- Executive Leadership and Board of Directors.
- Risk Management Department.
- Strategic Planning and Development.
- Operations Management.
- Finance and Treasury.
- Legal and Compliance.
- Internal Audit.
- Business Continuity and Crisis Management Teams.

Course Offerings:

By the end of this course, the participants will have able to:

- Develop and implement a comprehensive Enterprise Risk Management (ERM) framework.
- Integrate strategic resilience principles into corporate strategy and planning.
- Identify, assess, and prioritize emerging and complex risks, including geopolitical and cyber threats.
- Master techniques for decision-making under conditions of high uncertainty and pressure.
- Design and lead effective crisis management and business continuity plans.
- Cultivate a proactive, organization-wide risk-aware culture.
- Align the organization's risk appetite and tolerance with its strategic goals.
- Enhance supply chain resilience and mitigate operational disruptions.
- Communicate risk-related information effectively to the board and key stakeholders.
- Utilize scenario planning and stress testing to future-proof the organization.

Course Methodology:

This training course employs a dynamic and interactive learning methodology designed for senior leaders. The approach is centered on experiential learning, ensuring that theoretical concepts are immediately translated into practical, applicable skills. BIG BEN Training Center facilitates a collaborative environment where participants engage in intensive case study analyses of real-world corporate successes and failures in risk and resilience. The program features expert-led presentations, interactive group discussions, and peer-to-peer learning sessions that leverage the collective experience of the participants. A significant portion of the course is dedicated to hands-on workshops and strategic simulation exercises, where leaders can practice decision-making in controlled, high-stakes scenarios. Participants will work in teams to develop risk mitigation strategies and resilience action plans, receiving constructive feedback from both the instructor and their peers. The methodology is designed to move beyond passive listening, encouraging active participation to build confidence and mastery in leading through complex challenges and fostering a resilient organizational culture.

Course Agenda (Course Units):

Unit One: Foundations of Strategic Risk and Resilience for Leaders

- The modern risk landscape and the VUCA environment.
- Distinguishing between traditional risk management and strategic risk leadership.
- Introduction to Enterprise Risk Management (ERM) frameworks (COSO, ISO 31000).
- Defining and establishing organizational risk appetite and tolerance.
- The critical link between corporate strategy and risk management.
- Understanding the concept of organizational resilience and antifragility.
- The role of leadership in shaping a proactive risk culture.

Unit Two: Advanced Risk Identification and Assessment Techniques

- Developing a comprehensive risk taxonomy for your organization.
- Techniques for horizon scanning and identifying emerging risks.
- Mastering qualitative and quantitative risk assessment methodologies.
- Conducting scenario planning and stress testing for strategic risks.
- Analyzing complex interdependencies between different risk categories.
- Assessing non-financial risks such as reputational, geopolitical, and climate risk.
- Leveraging data analytics and technology in risk identification.

Unit Three: Designing and Implementing Resilience Strategies

- Fundamentals of Business Continuity Management (BCM).
- Developing robust crisis management and communication plans.
- Building resilience into the supply chain and operational processes.
- Strategies for enhancing cybersecurity resilience and data protection.
- Financial resilience and managing liquidity risk during a crisis.
- People and cultural resilience, focusing on employee well-being.
- Post-crisis reviews and continuous improvement of resilience plans.

Unit Four: Leadership and Decision-Making in a High-Risk World

- The psychology of decision-making under pressure and uncertainty.
- Overcoming cognitive biases in strategic risk assessment.
- Leading teams effectively through crisis and disruption.
- Communicating risk and resilience strategies to stakeholders.
- Fostering psychological safety to encourage open dialogue about risk.
- Ethical leadership and maintaining integrity during a crisis.
- Building personal resilience as a leader to manage stress and ambiguity.

Unit Five: Integrating Governance, Strategy, and Future-Proofing

- The role of the board in risk oversight and governance.
- Aligning executive compensation and incentives with risk management objectives.
- Developing effective risk reporting for the board and senior management.
- Integrating risk considerations into the strategic planning cycle.
- Monitoring the risk environment and adapting strategy accordingly.
- Building a learning organization that evolves from risk events.
- Creating a personal leadership action plan for driving risk and resilience initiatives.

FAQ:

Qualifications required for registering to this course?

There are no requirements.

How long is each daily session, and what is the total number of training hours for the course?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

Something to think about:

In an era of unpredictable 'black swan' events, can an organization ever be truly 'antifragile,' and what role does leadership play in moving beyond mere resilience to active gain from disorder?

What unique qualities does this course offer compared to other courses?

This course distinguishes itself by moving beyond the procedural aspects of risk management to focus on the strategic integration of risk and resilience from a leadership perspective. Unlike programs that treat risk as a siloed, compliance-driven function, this training embeds it within the core of strategic decision-making and value creation. It uniquely synthesizes the disciplines of enterprise risk management, business continuity, and crisis leadership into a single, cohesive framework. The curriculum is specifically designed for senior leaders, addressing the complex challenges and cognitive biases they face when making high-stakes decisions under pressure. A key differentiator is the emphasis on building an 'antifragile' organization, a concept that transcends merely surviving disruptions to actively benefiting from them. The course content is forward-looking, with a significant focus on emerging and non-traditional risks such as geopolitical instability, climate change, and advanced cyber threats. By blending rigorous academic concepts with practical, interactive simulations and peer-to-peer C-suite level discussions, it provides a deeply immersive learning experience that fosters not just knowledge, but true strategic wisdom and leadership capability in the face of profound uncertainty.