Effective Board Governance and Legal Responsibilities Training Course



28 Dec 2026 - 01 Jan 2027

Kuala Lumpur

5200 € (Per Person)

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Course Introduction / Overview:

In today's intricate and highly regulated business environment, the role of the Board of Directors has evolved far beyond traditional oversight. Effective corporate governance is the bedrock of organizational sustainability, investor confidence, and long-term value creation. This intensive training course provides a comprehensive A-to-Z exploration of the critical roles, responsibilities, and legal liabilities faced by modern board members. Drawing on foundational principles articulated by governance experts like Robert A. G. Monks in his seminal work "Corporate Governance," this program delves into the practical application of fiduciary duties, strategic leadership, and risk management. Participants will navigate the complexities of legal compliance, shareholder relations, and ethical decision-making. BIG BEN Training Center has designed this course to equip current and aspiring directors with the essential knowledge and skills to govern effectively, mitigate personal and corporate liability, and steer their organizations toward success with integrity and foresight in a landscape of ever-increasing scrutiny.

Target Audience / This training course is suitable for:

- Current and newly appointed Board Members.
- Chief Executive Officers (CEOs) and C-Suite Executives.
- Corporate Secretaries and General Counsels.
- Senior managers aspiring to board positions.
- Legal advisors and corporate compliance officers.
- Investors and shareholder representatives.
- Internal and external auditors.
- Risk management professionals.

Target Sectors and Industries:

- Banking, Finance, and Insurance sectors.
- Publicly listed corporations across all industries.
- Large private and family-owned enterprises.
- Healthcare and Pharmaceutical organizations.
- Energy, Oil, and Gas companies.
- Technology and Telecommunications firms.
- Governmental agencies, public-sector bodies, and state-owned enterprises.
- Non-profit organizations and foundations.

Target Organizations Departments:

- Executive Management and Leadership.
- Legal and Corporate Secretariat.
- Compliance and Regulatory Affairs.
- Risk Management.
- Internal Audit and Control.
- Finance and Treasury.
- Corporate Strategy and Development.
- Investor Relations.

Course Offerings:

By the end of this course, the participants will have able to:

- Articulate the fundamental principles of corporate governance and the modern board's role.
- Define and apply the core fiduciary duties of care, loyalty, and good faith.
- Analyze the legal framework governing director responsibilities and liabilities.
- Implement best practices for structuring effective board committees.
- Enhance board effectiveness through structured evaluation and succession planning.
- Provide robust strategic oversight and guide long-term corporate direction.
- Effectively oversee enterprise-wide risk management frameworks.
- Interpret financial statements to ensure corporate financial health and integrity.
- Navigate the complexities of shareholder activism and stakeholder engagement.
- Mitigate personal liability through understanding indemnification and D&O insurance.
- Foster a culture of ethical leadership and corporate integrity from the top down.

Course Methodology:

The training methodology at BIG BEN Training Center is designed to be immersive, interactive, and highly practical, moving beyond theoretical lectures to embed deep, applicable knowledge. This course utilizes a blended learning approach that combines expert-led presentations with dynamic, participatory activities. A cornerstone of the program is the extensive use of real-world case studies, examining both landmark corporate governance failures and exemplary successes to draw out actionable lessons. Participants will engage in syndicate group discussions and workshops, allowing them to analyze complex scenarios and share diverse perspectives in a collaborative environment. Interactive sessions, including mock board meetings and role-playing exercises, will simulate real challenges, enabling participants to practice their decision-making and communication skills in a controlled setting. Continuous feedback from the facilitator and peers is integrated throughout the course to foster growth and refine understanding. This hands-on approach ensures that participants leave not just with knowledge, but with the confidence and competence to apply effective governance principles within their own organizations.

Course Agenda (Course Units):

Unit One: Foundations of Corporate Governance and the Board's Role

- The modern corporate governance framework.
- Distinguishing between governance, management, and leadership.
- The legal structure of the corporation and the board's authority.
- Key roles and functions of the Board of Directors.
- The role of the Chairman, CEO, and Lead Independent Director.
- Understanding bylaws, charters, and corporate governing documents.
- An overview of global governance codes and principles.

Unit Two: Fiduciary Duties and Legal Responsibilities

- A deep dive into the Duty of Care.
- Understanding and applying the Duty of Loyalty.
- Navigating conflicts of interest and related-party transactions.
- The Business Judgment Rule as a legal protection.
- Director liability for breach of fiduciary duties.
- Case studies on director negligence and misconduct.
- The legal responsibilities for accurate disclosure and reporting.

Unit Three: Board Structure, Composition, and Effectiveness

- Best practices in board composition and director independence.
- The structure and mandate of the Audit Committee.
- The role and responsibilities of the Compensation Committee.
- The function of the Nominating and Governance Committee.
- Conducting effective board and committee meetings.
- Processes for regular board and director performance evaluations.
- Strategic board refreshment and succession planning.

Unit Four: Strategic Oversight, Risk Management, and Financial Acumen

- The board's role in setting and overseeing corporate strategy.
- Establishing a robust Enterprise Risk Management (ERM) framework.
- Identifying and mitigating strategic, operational, and financial risks.
- Financial literacy for directors, understanding key financial statements.
- Oversight of internal controls and the audit process.
- The board's responsibility in crisis management and business continuity.
- Engaging with external auditors effectively.

Unit Five: Navigating Corporate Liabilities and Stakeholder Relations

- Understanding Directors and Officers (D&O) liability insurance.
- Indemnification rights and limitations for directors.
- Responding to shareholder activism and proxy contests.
- Managing relations with investors, employees, and regulators.
- The board's role in fostering an ethical corporate culture.
- Navigating whistleblower policies and internal investigations.
- The future of corporate governance and emerging trends.

FAQ:

Qualifications required for registering to this course?

There are no requirements.

How long is each daily session, and what is the total number of training hours for the course?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

Something to think about:

In an era of increasing stakeholder capitalism, how can a board effectively balance its fiduciary duty to shareholders with its broader responsibilities to employees, customers, and society without compromising long-term value creation?

What unique qualities does this course offer compared to other courses?

This course distinguishes itself by moving beyond a theoretical recitation of rules to immerse participants in the practical realities and nuanced judgments of board-level decision-making. While other programs may provide a checklist of duties, this training focuses on the "how" and "why" of effective governance, using a curriculum rich with contemporary and challenging case studies that reflect the current global business landscape. The methodology emphasizes interactive simulation of board dynamics, allowing participants to grapple with complex ethical dilemmas, strategic pivots, and crisis scenarios in a structured learning environment. Furthermore, the content is curated to address not just the legal liabilities but the strategic opportunities inherent in strong governance. It provides a holistic view that integrates risk management, strategic oversight, and stakeholder engagement into a cohesive framework for value creation. The focus is on developing the critical thinking and leadership acumen required to govern with foresight and integrity, making it an essential experience for leaders who aim to build resilient and sustainable organizations.