PPP Legal Structures and Project Implementation Training Course



02 - 06 Nov 2026

Milan

5900 € (Per Person)

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Course Introduction / Overview:

This comprehensive course provides a deep dive into the intricate world of Public-Private Partnerships (PPP), covering the entire project lifecycle from conception to implementation and management. In an era of increasing demand for infrastructure development and public service delivery, PPPs have emerged as a critical mechanism for leveraging private sector expertise and capital. This program is meticulously designed to equip participants with the essential knowledge of legal structures, financial modeling, and risk allocation that underpin successful PPP projects. Drawing on global best practices and established principles, such as those detailed by leading expert E. R. Yescombe in his seminal work, "Public-Private Partnerships: Principles of Policy and Finance", the course navigates the complexities of PPP policy, procurement, and contract management. Participants will gain a robust understanding of how to structure bankable projects and negotiate agreements that deliver long-term value for money. BIG BEN Training Center has developed this curriculum to bridge the gap between theoretical knowledge and practical application, ensuring delegates can confidently manage the legal and operational challenges inherent in PPP project implementation. This training is indispensable for professionals seeking to master the frameworks that drive modern infrastructure investment and public service innovation.

Target Audience / This training course is suitable for:

- Government Officials and Public Sector Managers.
- Legal Advisors and Corporate Counsel.
- Project Finance Professionals and Financial Analysts.
- Infrastructure Developers and Project Sponsors.
- Procurement and Tendering Specialists.
- Engineers and Technical Consultants involved in PPP projects.
- Regulatory and Compliance Officers.
- Investment Bankers and Private Equity Managers.
- Contract Managers and Administrators.
- Policy Makers and Economic Planners.

Target Sectors and Industries:

- Infrastructure and Construction.
- Energy and Utilities (Power, Water, and Waste Management).
- Transportation (Roads, Railways, Ports, and Airports).
- Healthcare and Social Infrastructure.
- Telecommunications and Information Technology.
- Government Agencies and Public Administration Bodies.
- Banking and Financial Services.
- Legal and Consulting Firms.
- Real Estate and Urban Development.

Target Organizations Departments:

- Legal and General Counsel Departments.
- Finance and Treasury Departments.
- Project Management and Development Offices.
- Procurement and Contracts Departments.
- Strategic Planning and Policy Units.
- Infrastructure and Public Works Departments.
- Corporate Affairs and Government Relations.
- Risk Management and Compliance.
- Business Development and Investment Teams.

Course Offerings:

By the end of this course, the participants will have able to:

- Analyze the complete PPP project cycle from identification to post-completion.
- Evaluate different PPP models and select the most appropriate structure for a project.
- Master the legal and regulatory frameworks governing PPPs in various jurisdictions.
- Develop robust risk allocation matrices and mitigation strategies.
- Structure bankable PPP projects that attract private investment.
- Navigate the complexities of the PPP procurement process, including tendering and evaluation.
- Negotiate concession agreements and other key PPP contracts effectively.
- Implement sound contract management and performance monitoring systems.
- Resolve disputes that may arise during the PPP project lifecycle.
- Assess the financial viability and Value for Money (VfM) of proposed PPP projects.

Course Methodology:

The training methodology at BIG BEN Training Center is designed to be highly interactive, practical, and participant-centered, ensuring a deep and lasting understanding of PPP complexities. This course moves beyond traditional lectures to create an immersive learning environment where theory is directly linked to real-world application. A cornerstone of our approach is the extensive use of case studies drawn from successful and challenging PPP projects across various sectors like transport, energy, and social infrastructure. These cases will be deconstructed in group discussions, allowing participants to analyze legal structures, financial models, and risk allocation strategies in a practical context. Interactive workshops and simulation exercises will challenge participants to work in teams to solve problems, negotiate mock agreements, and develop procurement strategies. Expert-led sessions will provide foundational knowledge, while facilitated group activities encourage peer-to-peer learning and the sharing of diverse professional experiences. Continuous feedback from the instructor and peers is integrated throughout the program to reinforce learning and build confidence. This blended approach ensures that participants not only grasp the concepts but also develop the practical skills needed to implement successful PPP projects in their own organizations.

Course Agenda (Course Units):

Unit One: Foundations of Public-Private Partnerships

- Introduction to Public-Private Partnerships (PPP).
- The rationale and objectives for using PPPs in public service delivery.
- Key terminology and concepts in the PPP landscape.
- Overview of different PPP models (e.g., BOT, DBFO, Concessions).
- The typical PPP project cycle and key phases.
- Identifying and managing key stakeholders in a PPP project.
- Global trends and the evolution of the PPP market.

Unit Two: The Legal and Regulatory Framework for PPPs

- The legal basis for PPPs and enabling legislation.
- Key principles of contract law applicable to PPP agreements.
- The role of regulatory bodies and government oversight.
- Understanding the core components of a concession agreement.
- Legal due diligence requirements for PPP projects.
- Navigating international legal standards and best practices.
- Common legal pitfalls and how to avoid them in PPP contracts.

Unit Three: Financial Structuring and Risk Allocation

- Fundamentals of project finance for PPPs.
- Sources of funding and structuring the capital stack.
- Conducting Value for Money (VfM) and Public Sector Comparator (PSC) analysis.
- Introduction to financial modeling and viability assessment.
- The principles of risk identification, analysis, and allocation.
- Developing a comprehensive risk matrix for a PPP project.
- Strategies for mitigating political, commercial, and technical risks.

Unit Four: The PPP Procurement and Implementation Process

- Developing a robust PPP feasibility study and business case.
- Designing an effective and transparent procurement strategy.
- The pre-qualification and tendering process for PPP projects.
- Bid evaluation criteria and selecting the preferred bidder.
- Key stages of negotiation with private sector partners.
- Achieving commercial and financial close.
- The role of the Special Purpose Vehicle (SPV) in project implementation.

Unit Five: PPP Contract Management and Advanced Topics

- Establishing effective contract management and administration systems.
- Monitoring project performance and ensuring compliance with KPIs.
- Managing contract variations and renegotiations.
- Frameworks for dispute resolution, including arbitration and mediation.
- Strategies for managing project handover and asset transfer.
- Addressing challenges of unsolicited proposals in the PPP framework.
- Future directions in PPPs, including green infrastructure and social impact projects.

FAQ:

Qualifications required for registering to this course?

There are no requirements.

How long is each daily session, and what is the total number of training hours for the course?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

Something to think about:

Considering the inherent tension between public interest and private profit, how can PPP legal frameworks be designed to ensure long-term value for citizens beyond mere financial metrics?

What unique qualities does this course offer compared to other courses?

This course distinguishes itself by offering a holistic and integrated perspective on the entire PPP lifecycle, seamlessly blending legal theory with financial acumen and operational reality. Unlike programs that focus narrowly on a single aspect, this training provides a comprehensive 360-degree view, from initial policy formulation and legal structuring to the complexities of procurement, financial close, and long-term contract management. Its core strength lies in its practical, case-study-driven approach, which moves beyond abstract concepts to analyze real-world projects. Participants will dissect the legal architecture of actual concession agreements, debate risk allocation strategies from landmark infrastructure deals, and simulate negotiation scenarios. The curriculum is meticulously structured to build knowledge progressively, ensuring that legal professionals understand the financial drivers of a project, and finance experts grasp the critical legal protections required. By focusing on the intricate interplay between legal frameworks, bankability, and project implementation, the course equips participants not just with knowledge, but with the multidisciplinary judgment essential for navigating the high-stakes environment of Public-Private Partnerships and delivering projects that are both profitable and publicly beneficial.