



STRATEGIC LEADERSHIP FOR FAMILY ENTERTAINMENT CENTERS TRAINING COURSE

14 - 18 DEC 2026

TOKYO

5800 € (PER PERSON)

REF: #EL6901_97017



COURSE INTRODUCTION / OVERVIEW:

The Family Entertainment Center (FEC) industry has evolved dramatically, moving beyond traditional arcades to become sophisticated, experience-driven destinations. This transformation demands a new caliber of leadership grounded in strategic foresight, operational agility, and a deep understanding of guest engagement. This course provides a comprehensive framework for leading modern FECs to sustainable success. Drawing upon foundational concepts from experts like Joe Pine and James H. Gilmore in their seminal work, "The Experience Economy," this program delves into the art and science of creating memorable guest journeys that drive loyalty and profitability. Participants will explore every facet of FEC management, from financial modeling and revenue diversification to brand building and digital marketing integration. BIG BEN Training Center has designed this immersive experience to equip current and aspiring leaders with the strategic tools and decision-making skills necessary to navigate market trends, manage risk, and foster a culture of innovation within their organizations, ensuring their venue thrives in a competitive landscape.

TARGET AUDIENCE / THIS TRAINING COURSE IS SUITABLE FOR:

- Family Entertainment Center Owners and Investors.
- General Managers and Center Directors.
- Operations Managers and Supervisors.
- Marketing and Sales Directors in the leisure industry.
- Guest Experience and Customer Service Managers.
- Entrepreneurs planning to enter the FEC market.
- Senior leadership from amusement parks and attractions.
- Regional and District Managers overseeing multiple venues.



TARGET SECTORS AND INDUSTRIES:

- Entertainment and Leisure Sector.
- Hospitality and Tourism Industry.
- Amusement Parks and Theme Parks.
- Retail and Shopping Mall Management.
- Real Estate Development.
- Event Management and Production.
- Governmental and Municipal Parks and Recreation Departments.
- Franchise Operations.

TARGET ORGANIZATIONS DEPARTMENTS:

- Executive Management and Leadership.
- Operations and Facility Management.
- Marketing and Brand Management.
- Finance and Accounting.
- Guest Services and Customer Relations.
- Human Resources and Training.
- Sales and Business Development.
- Strategic Planning and a.



COURSE OFFERINGS:

By the end of this course, the participants will have able to:

- Develop a robust strategic business plan tailored to the unique dynamics of an FEC.
- Master financial performance metrics to optimize profitability and manage cash flow effectively.
- Design and implement a world-class guest experience strategy that increases visitor loyalty and positive reviews.
- Formulate innovative marketing and branding campaigns to attract new demographics and retain existing customers.
- Lead and motivate diverse teams to achieve consistent operational excellence and high service standards.
- Analyze industry trends and competitor activities to make informed strategic decisions.
- Implement effective safety, security, and risk management protocols.
- Evaluate and integrate new technologies and attractions to enhance the entertainment offering.

COURSE METHODOLOGY:

This training course from BIG BEN Training Center employs a dynamic and interactive learning methodology focused on practical application and strategic thinking. The program moves beyond traditional lectures to immerse participants in a highly collaborative environment. Learning is facilitated through a blend of expert-led presentations, in-depth case study analyses of successful entertainment venues, and strategic planning simulations that challenge participants to solve real-world FEC management problems. A significant portion of the course is dedicated to group workshops and peer-to-peer brainstorming sessions, allowing attendees to share experiences and develop innovative solutions together. Participants will engage in exercises on financial modeling, guest journey mapping, and crisis management planning. The facilitator will provide continuous feedback and guide discussions to ensure that theoretical concepts are directly linked to the operational realities of the family entertainment industry. This hands-on approach guarantees that leaders leave with not just knowledge, but with actionable strategies and a refined leadership perspective ready for immediate implementation.



COURSE AGENDA (COURSE UNITS):

UNIT ONE: THE MODERN FEC LANDSCAPE AND STRATEGIC FOUNDATIONS

- The evolution of the Family Entertainment Center industry.
- Conducting comprehensive market and competitor analysis.
- Defining your FEC's vision, mission, and core values.
- Fundamentals of strategic planning for entertainment venues.
- Understanding key legal, regulatory, and compliance issues.
- Identifying your unique value proposition and target demographics.
- SWOT analysis and its application in the FEC context.

UNIT TWO: MASTERING OPERATIONAL EXCELLENCE AND THE GUEST JOURNEY

- Designing the optimal guest experience from arrival to departure.
- Implementing industry best practices for facility management and maintenance.
- Staff recruitment, training, and performance management for a service-oriented culture.
- Mastering crowd management and visitor flow dynamics.
- Developing and enforcing robust safety, security, and risk management protocols.
- Integrating food, beverage, and retail operations for maximum profitability.
- Leveraging guest feedback systems for continuous improvement.

UNIT THREE: FINANCIAL ACUMEN AND SUSTAINABLE REVENUE STREAMS

- Understanding the key financial drivers of an FEC.
- Developing budgets, forecasts, and financial performance dashboards.
- Pricing strategies for admissions, attractions, and packages.
- Identifying and developing ancillary revenue streams.
- Managing costs and optimizing operational efficiency.
- Capital investment planning and calculating return on investment (ROI) for new attractions.
- Financial reporting and analysis for strategic decision-making.



UNIT FOUR: STRATEGIC MARKETING, BRANDING, AND DIGITAL ENGAGEMENT

- Building a powerful and recognizable FEC brand identity.
- Developing an integrated marketing and communications plan.
- Leveraging digital marketing, social media, and influencer collaborations.
- Crafting effective public relations and community engagement strategies.
- Designing successful group sales, birthday party, and corporate event programs.
- Implementing customer relationship management (CRM) and loyalty programs.
- Measuring marketing effectiveness and campaign ROI.

UNIT FIVE: LEADERSHIP, INNOVATION, AND FUTURE-PROOFING YOUR FEC

- Cultivating a culture of innovation and continuous improvement.
- Effective leadership styles for the dynamic entertainment environment.
- Change management and leading teams through transitions.
- Exploring future trends in technology, gaming, and immersive experiences.
- Developing a long-term growth and expansion strategy.
- Crisis management and strategic communications planning.
- Capstone Project: Developing a comprehensive strategic plan for a model FEC.

FAQ:

QUALIFICATIONS REQUIRED FOR REGISTERING TO THIS COURSE?

There are no requirements.

HOW LONG IS EACH DAILY SESSION, AND WHAT IS THE TOTAL NUMBER OF TRAINING HOURS FOR THE COURSE?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

SOMETHING TO THINK ABOUT:

As the line between digital and physical entertainment blurs, how can FEC leaders strategically integrate technology to enhance the in-person experience without sacrificing the core human element of play and connection?



WHAT UNIQUE QUALITIES DOES THIS COURSE OFFER COMPARED TO OTHER COURSES?

This course distinguishes itself by adopting a holistic, 360-degree strategic leadership perspective specifically tailored for the Family Entertainment Center industry. Unlike programs that focus on singular aspects like operations or marketing, this training integrates all critical business functions—finance, guest experience, human resources, and innovation—into a unified strategic framework. It moves beyond teaching mere management techniques to cultivate a forward-thinking leadership mindset. The curriculum is built around the principle of future-proofing, equipping leaders not only to excel in the current market but also to anticipate and adapt to emerging trends in technology and consumer behavior. A core differentiator is the emphasis on practical application through sophisticated simulations and a capstone project where participants build a complete strategic plan. This ensures that learning is not just theoretical but immediately applicable, providing a tangible roadmap for growth and profitability that leaders can implement the moment they return to their organizations.