



STRATEGIC BANKING AND FINANCIAL SERVICES EXCELLENCE TRAINING COURSE

04 - 08 OCT 2026

DOHA

5500 € (PER PERSON)

REF: #CUS5561_312198



COURSE INTRODUCTION / OVERVIEW:

The global banking and financial services sector is undergoing a profound transformation, driven by digital disruption, evolving regulatory landscapes, and heightened customer expectations. Success in this dynamic environment requires more than traditional banking knowledge; it demands a strategic mindset capable of navigating complexity and capitalizing on emerging opportunities. This course provides a comprehensive framework for developing and implementing winning strategies in modern finance. Drawing on foundational principles from experts like Jean Tirole, whose work in "The Theory of Corporate Finance" highlights the importance of robust governance and strategic decision-making, participants will explore the critical pillars of banking excellence. This program, offered by BIG BEN Training Center, is meticulously designed to bridge the gap between theoretical knowledge and practical application. It covers everything from strategic financial management and fintech integration to advanced risk management and customer-centric service design. Participants will leave equipped with the skills to drive innovation, ensure regulatory compliance, and build sustainable competitive advantages for their institutions in an increasingly competitive marketplace.

TARGET AUDIENCE / THIS TRAINING COURSE IS SUITABLE FOR:

- Bank Branch Managers.
- Financial Analysts and Advisors.
- Corporate and Retail Banking Professionals.
- Risk Management Officers.
- Compliance and Audit Professionals.
- Financial Product Development Managers.
- Operations Managers in Financial Institutions.
- Relationship Managers and Client Service Executives.
- Treasury and Capital Management Staff.
- Aspiring leaders in the financial services industry.

TARGET SECTORS AND INDUSTRIES:

- Commercial and Retail Banking.
- Investment Banking and Asset Management.
- Insurance Companies.
- Credit Unions and Savings Institutions.
- Financial Technology (FinTech) Companies.

- Private Equity and Venture Capital Firms.
- Wealth Management Firms.
- Governmental financial regulatory bodies and central banks.
- Management Consulting firms specializing in financial services.



TARGET ORGANIZATIONS DEPARTMENTS:

- Finance and Treasury Departments.
- Risk Management and Compliance Departments.
- Strategic Planning and Corporate Development.
- Retail and Consumer Banking Divisions.
- Corporate and Commercial Banking Divisions.
- Operations and Information Technology.
- Internal Audit and Control.
- Marketing and Product Development.
- Customer Service and Client Relations.
- Human Resources and Training.

COURSE OFFERINGS:

By the end of this course, the participants will have able to:

- Develop a comprehensive strategic plan aligned with institutional goals and market dynamics.
- Analyze the impact of digital transformation and fintech on traditional banking models.
- Implement advanced risk management frameworks for credit, operational, and market risks.
- Ensure robust compliance with international regulations such as Basel III and AML directives.
- Design and launch innovative financial products and services that meet customer needs.
- Master customer-centric strategies to enhance client satisfaction and loyalty.
- Optimize banking operations for greater efficiency and service quality.
- Evaluate and apply principles of sound corporate governance and ethical conduct.
- Analyze key performance indicators to measure and improve institutional performance.
- Anticipate future trends, including sustainable finance and AI in banking, to maintain a competitive edge.

COURSE METHODOLOGY:

The training methodology at BIG BEN Training Center is designed to foster a dynamic and immersive learning experience that goes beyond traditional lectures. This course employs a blended approach that combines expert-led presentations with interactive, hands-on activities. Participants will engage in detailed case studies of leading global financial institutions, analyzing their strategic successes and failures to draw actionable insights. Collaborative group workshops and team-based exercises will encourage peer-to-peer learning and the development of problem-solving skills in a simulated professional environment. Interactive sessions, including moderated discussions and Q&A panels, ensure that complex concepts are thoroughly understood and can be related to the participants' own professional contexts. A

significant emphasis is placed on the practical application of theories, with participants working on strategic planning and risk assessment simulations. Continuous feedback from the instructor will guide participants in refining their skills and ensuring they can confidently apply the learned concepts to real-world roles, thereby driving tangible improvements in their organizations.



COURSE AGENDA (COURSE UNITS)

UNIT ONE: THE STRATEGIC FRAMEWORK OF MODERN BANKING

- The Evolving Global Financial Landscape.
- Fundamentals of Strategic Management in Financial Institutions.
- Applying Frameworks like SWOT and PESTLE to Banking.
- The Regulatory Environment and Its Strategic Implications.
- Understanding Bank Financial Statements and Key Performance Indicators.
- The Role of Corporate Governance and Ethics in Strategy.
- Aligning Strategy with Shareholder and Stakeholder Value.

UNIT TWO: INNOVATION IN FINANCIAL PRODUCTS AND SERVICES

- The Financial Product Development Lifecycle.
- Market Segmentation and Target Marketing for Financial Services.
- Digital Transformation and the Rise of FinTech.
- Strategies for Building a Customer-Centric Product Portfolio.
- Pricing Strategies for Financial Products and Services.
- Leveraging Data Analytics for Product Innovation.
- Marketing and Branding in the Financial Services Industry.

UNIT THREE: ADVANCED RISK MANAGEMENT AND COMPLIANCE

- An Integrated Approach to Enterprise Risk Management (ERM).
- Managing Credit Risk and Advanced Credit Modeling.
- Operational Risk Management and Mitigation Strategies.
- Market Risk, Liquidity Risk, and Asset-Liability Management (ALM).
- Navigating the Basel III and IV Capital Adequacy Frameworks.
- Anti-Money Laundering (AML) and Know Your Customer (KYC) Compliance.
- Cybersecurity Risks and Strategies for Financial Institutions.

UNIT FOUR: ACHIEVING OPERATIONAL AND SERVICE EXCELLENCE

- Designing and Mapping the Customer Journey in Banking.
- Implementing Customer Relationship Management (CRM) Systems Effectively.
- Measuring and Improving Service Quality using models like SERVQUAL.
- Optimizing Back-Office and Front-Office Banking Operations.
- Lean Management and Six Sigma Principles in Financial Services.

- Managing Channel Strategy: Branch, Online, and Mobile Banking.
- Developing a Culture of Continuous Improvement.



UNIT FIVE: LEADERSHIP AND THE FUTURE OF FINANCIAL SERVICES

- Leadership Styles for Driving Change in Banking.
- Strategic Talent Management and Development in Financial Services.
- The Growing Importance of ESG and Sustainable Finance.
- The Impact of Artificial Intelligence and Blockchain on Banking.
- Developing a Future-Ready Institutional Strategy.
- Managing Mergers and Acquisitions in the Financial Sector.
- Capstone Project: Developing a Strategic Plan for a Model Bank.

FAQ:

QUALIFICATIONS REQUIRED FOR REGISTERING TO THIS COURSE?

There are no requirements.

HOW LONG IS EACH DAILY SESSION, AND WHAT IS THE TOTAL NUMBER OF TRAINING HOURS FOR THE COURSE?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

SOMETHING TO THINK ABOUT:

In an era of rapid fintech disruption, how can traditional banking institutions balance the imperatives of innovation with the foundational principles of risk management and regulatory compliance to ensure long-term sustainability?

WHAT UNIQUE QUALITIES DOES THIS COURSE OFFER COMPARED TO OTHER COURSES?

This course distinguishes itself through its holistic and forward-looking approach to banking and financial services strategy. Unlike programs that treat key functions in isolation, this curriculum intricately weaves together strategy, risk management, customer experience, and technological innovation into a single, cohesive framework. It moves beyond theoretical discussions by grounding every concept in real-world case studies and practical, hands-on simulations that challenge participants to solve complex problems. A key differentiator is the significant emphasis on future-readiness, with dedicated modules on emerging trends such as sustainable finance (ESG), artificial intelligence, and the strategic integration of FinTech partnerships. While other courses may focus on current regulations, this program teaches participants how to build agile compliance frameworks that can adapt to future regulatory shifts. The curriculum is designed not just to impart knowledge, but to cultivate a strategic mindset, empowering participants to lead change, drive innovation responsibly, and build resilient financial institutions capable of thriving in the decades to come.