# Managing Complex Mega-Project Contracts in the GCC Training Course



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Cape town

4600 € (Per Person)

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## Course Introduction / Overview:

The Gulf Cooperation Council (GCC) region is a global hub for mega-projects, characterized by their immense scale, complexity, and strategic importance. Successfully navigating the contractual landscape of these ventures is paramount to avoiding costly disputes and ensuring project success. This intensive training course is meticulously designed to equip professionals with the specialized knowledge and practical skills required to manage the entire lifecycle of mega-project contracts within the unique legal and commercial framework of the GCC. Drawing on principles articulated by leading authorities like Nael G. Bunni in works such as "The FIDIC Forms of Contract," this program delves into the critical aspects of contract formation, administration, risk allocation, and dispute resolution. Participants will gain a deep understanding of international best practices, particularly with FIDIC contracts, and how they are applied and adapted in the region. BIG BEN Training Center has developed this course to bridge the gap between theoretical legal knowledge and the on-the-ground realities of managing multi-billion-dollar projects, empowering delegates to protect their organization's interests and deliver projects on time and within budget. This is more than a theoretical overview; it is a practical toolkit for mastering the contractual intricacies of the GCC's most ambitious projects.

## Target Audience / This training course is suitable for:

- Project Directors and Managers.
- Contract Managers and Administrators.
- Commercial Managers and Quantity Surveyors.
- Procurement and Purchasing Managers.
- Legal Counsel and Corporate Lawyers.
- Project Engineers and Planners.
- Finance Managers involved in project funding.
- Government officials overseeing public works projects.
- Consultants and advisors in the construction and infrastructure sectors.

## Target Sectors and Industries:

- Construction and Engineering.
- Real Estate Development.
- Oil and Gas.
- Power and Utilities.
- Transportation and Infrastructure.
- Telecommunications.
- Governmental bodies and public sector agencies.
- Heavy Industry and Manufacturing.

## Target Organizations Departments:

- Project Management Office (PMO).
- Legal and Contracts Department.
- Procurement and Supply Chain Management.
- Finance and Commercial Departments.
- Engineering and Technical Services.
- Operations Management.
- Risk Management and Compliance.
- Business Development.

## Course Offerings:

By the end of this course, the participants will have able to:

- Analyze the unique legal and regulatory frameworks governing contracts in the GCC.
- Master the principles and application of various FIDIC contract forms in mega-projects.
- Develop robust strategies for risk identification, allocation, and mitigation from a contractual perspective.
- Effectively manage the contract administration process, including variations, payments, and correspondence.
- Prepare, submit, and defend contractual claims with confidence and precision.
- Navigate complex dispute resolution mechanisms, including negotiation, mediation, and arbitration.
- Draft and negotiate key contractual clauses to protect their organization's interests.
- Understand the contractual implications of Public-Private Partnerships (PPPs) in the region.
- Implement effective contract close-out procedures to avoid future liabilities.

## Course Methodology:

The training methodology at BIG BEN Training Center is designed to be highly interactive, practical, and engaging, ensuring that participants can immediately apply their learning to real-world scenarios. This course moves beyond traditional lectures, employing a blended learning approach that combines expert-led presentations with intensive, hands-on exercises. A cornerstone of the program is the use of detailed case studies derived from actual GCC mega-projects, allowing participants to analyze complex contractual issues and debate potential solutions. Interactive workshops and group discussions will facilitate peer-to-peer learning and the sharing of diverse experiences. Role-playing sessions, particularly in negotiation and dispute resolution scenarios, will provide a safe environment to practice and refine critical skills. Participants will receive continuous feedback from the instructor, a seasoned expert in GCC contract law and project management. The curriculum is structured to build knowledge progressively, ensuring a solid foundation before tackling more advanced topics. This immersive and practical approach guarantees a comprehensive understanding of mega-project contract management, empowering delegates with actionable strategies and tools.

## Course Agenda (Course Units):

### Unit One: The GCC Mega-Project Contractual Landscape

- Introduction to Mega-Projects in the GCC Region.
- Overview of the Legal Systems (Civil Law, Common Law, and Sharia Law Influences).
- Key Differences in Contract Law Across UAE, KSA, Qatar, and other GCC States.
- Introduction to International Contracting Standards (FIDIC, NEC, etc.).
- The Role of Government Regulations and Public Procurement Laws.
- Understanding the Project Lifecycle and Key Contractual Stages.
- Key Stakeholders and Their Contractual Relationships.

### Unit Two: Contract Formation and Risk Allocation

- Advanced Tendering and Procurement Strategies for Mega-Projects.
- Drafting Effective Letters of Intent (LOI) and Memoranda of Understanding (MOU).
- In-depth Analysis of FIDIC Red, Yellow, and Silver Books (2017).
- Techniques for Effective Contract Negotiation.
- Identifying and Allocating Risks in Construction Contracts.
- Drafting Critical Clauses: Limitation of Liability, Indemnities, and Force Majeure.
- The Role of Performance Bonds, Advance Payment Guarantees, and Warranties.

### Unit Three: Proactive Contract Administration and Management

- Setting up a Contract Administration System.
- Managing Contractual Correspondence and Notices.
- Administering Payment Provisions and Certification.
- The Engineer's Role and Responsibilities under FIDIC.
- Managing Variation Orders and Change Control Procedures.
- Techniques for Managing Subcontractors and Suppliers.
- Best Practices for Progress Monitoring and Reporting.

## Unit Four: Claims Management and Dispute Resolution

- Early Identification and Prevention of Contractual Claims.
- Understanding Different Types of Claims (Delay, Disruption, Acceleration).
- Preparing and Substantiating a Claim: The Essentials of Evidence and Causation.
- Responding to and Defending Against Claims.
- Dispute Avoidance and the Role of Dispute Adjudication Boards (DABs).
- An Introduction to Mediation and Alternative Dispute Resolution (ADR).
- Navigating International Arbitration in the GCC (DIAC, SCCA, etc.).

## Unit Five: Advanced Topics and Contract Close-Out

- Contractual Aspects of Public-Private Partnership (PPP) Projects.
- Managing Force Majeure and Unforeseen Events in a Post-Pandemic World.
- The Impact of Technology (BIM, Smart Contracts) on Contract Management.
- Sustainability and Green Building Requirements in Contracts.
- Procedures for Taking-Over and Commissioning.
- Final Account Settlement and Release of Liabilities.
- Mastering the Contract Close-Out Process and Archiving.

# FAQ:

### Qualifications required for registering to this course?

There are no requirements.

### How long is each daily session, and what is the total number of training hours for the course?

This training course spans five days, with daily sessions ranging between 4 to 5 hours, including breaks and interactive activities, bringing the total duration to 20 - 25 training hours.

## Something to think about:

To what extent can standardized international contracts like FIDIC be adapted to address the unique cultural and legal nuances of GCC mega-projects without compromising their integrity?

## What unique qualities does this course offer compared to other courses?

This course distinguishes itself through its unwavering focus on the specific, high-stakes context of GCC mega-projects, a niche where generic contract management training falls short. Unlike programs that offer a broad overview of international contracts, this curriculum is deeply rooted in the regional legal and commercial realities, addressing the practical challenges posed by the interplay of civil law, Sharia principles, and international standards. The content is built around real-world case studies from iconic GCC projects, moving beyond theory to provide actionable strategies for risk management, claim substantiation, and dispute resolution specific to the region. Furthermore, the course integrates both the legal and project management perspectives, ensuring participants understand not just what the contract says, but how to administer it effectively on-site. It is forward-looking, addressing contemporary issues like the contractual implications of sustainable development goals and digital transformation within the GCC's ambitious vision plans. This holistic, region-specific, and practical approach provides a level of depth and relevance that is unparalleled, equipping professionals with the precise expertise needed to navigate the complexities of the GCC's dynamic construction landscape.